

Appendix – Primary Care Strategy Development Route Map and Deliverables

The following table outlines the content developed to date for the primary care strategy, work already developed and status of pending work including detail of ongoing engagement. The timescale is working to deliver a completed strategy which has achieved full engagement with all Barnet CCG Constituent GP Practices by the end of April 2016 for presentation to the Health and Wellbeing Board in May. The work builds on the actions identified by the Health and Wellbeing Board in November 2015.

Chapter detail	Summary of content	Status of development	Timescale for delivery
Executive Summary	Scene setting for the purpose of the strategy	Initial content drafted For completion following engagement with all Barnet CCG constituent member GPs	Delivery: Half day event planned with constituent GPs. Mid-February 2016
Introduction	Setting the context <ul style="list-style-type: none"> Outline of the significance of the primary care strategy and how it will be used. Definition of primary care Alignments to national policy and other strategic priorities (eg Five Year Forward View, Transforming Primary Care in London: A strategic commissioning framework;, JSNA; Health and Wellbeing Strategy, NHS England joint and delegated commissioning 	Initial content drafted Confirmation of how the strategy will be used with GP constituent members still to fully socialise	Delivery: Half event planned with constituent GPs for midFebruary to engage fully with the strategy - with subsequent write up of outcomes Mid-February 2016

	and Barnet CCGs operating plan)		
Establishing a primary care vision for Barnet	<p>What does good primary care look like now and in the future</p> <ul style="list-style-type: none"> • The vision of the CCG leadership • The vision of service users • The vision of service providers • The vision for service transformation and new models of care 	<p>Initial content drafted</p> <p>Governing Body and members of the clinical cabinet met on 29 October and 17 December to shape leadership vision.</p> <p>November session held with the Barnet Health Watch Primary Care Committee – information from the session included in chapter narrative</p> <p>Narrative included from Barnet Youth Council engagement session – “what primary care good looks like for young people”</p> <p>The vision for service transformation is being further developed by the Governing Body – more information will come from a facilitated workshop at the end of January 2016.</p>	<p>Delivery: Vision being socialised with the wider service provider network –at January PM forum to socialise vision with practice managers – Facilitated session planned for early February for constituent GP members.</p> <p>January – February 2016</p> <p>Wider stakeholder vision and engagement being sought from PPG groups – this has already begun via Barnet Health Watch primary care committee and CCG communications</p> <p>7th January – CCG Communications working group 11th January – Barnet Healthwatch</p> <p>Service transformation and new models of care session with GP members 2 February GB development session</p>
Delivering primary care transformation through joint commissioning	<ul style="list-style-type: none"> • Highlights of the benefits of joint commissioning with primary care , how this is supported through the NCL vision “Transforming Primary 	<p>Initial content drafted</p> <p>This chapter is continuing to evolve as the strategic commissioning framework ambitions are developed locally.</p>	<p>Delivery: NCL 8th December workshop held to establish next steps – a full report is awaited from NCL - highlights from which will feed into the document</p>

and NCL wide collaboration	<p>Care for London”</p> <ul style="list-style-type: none"> • The strategic commissioning framework (SCF) and how this can be delivered locally – our regional priorities for the next five years • Section also includes the implications for moving to delegated commissioning in 2016/17 and the implications for Barnet locally with challenges and opportunities that delegated responsibility brings including implications for service providers 	Governing Body 17 th December reviewed SCF priorities – outcomes from that session informed chapter content.	Information received 22/12 to be included in the document
Understanding the Barnet Health Population Profile and how it relates to primary care	<p>JSNA highlights for primary care</p> <ul style="list-style-type: none"> • An ageing population • Supporting diversity • Understanding the needs of our children and young people • Addressing mental health needs • Supporting patients with disabilities • Providing care for the entrenched and transient homeless • Providing care for care homes 	<p>Content completed</p> <p>Information from the refreshed October JSNA and commissioning for value</p>	Delivery: Further meetings with public health team to identify any other key areas for inclusion – mid-January meetings scheduled
Understanding the clinical priorities for	<ul style="list-style-type: none"> • Capturing clinical priorities from the Governing Body and 	Initial content drafted	Discussion with GB on 17 th December

<p>primary care commissioning</p>	<p>JSNA</p> <ul style="list-style-type: none"> • Urgent care review • Priorities for clinical integration • Importance of managing demand and keeping patients out of hospital • Applying risk stratification to determine individual clinical need • Approach to diagnosing mental health priorities 	<p>Clinical priorities to be further developed by GB clinical leads and clinical cabinet.</p> <p>Facilitated session with Governing Body</p> <p>Risk stratification summary included at the request of the November H&WB Board.</p> <p>More information to be included from mental health commissioners and service providers</p>	<p>Delivery – Further GB session to agree local clinical priorities Session to determine priorities of GP constituent members and CCG clinical leadership team.</p> <p>Engagement meeting scheduled for 2 February 2016</p> <p>Delivery – additional information being provided from mental health commissioners and unscheduled care.</p> <p>Section to complete end January 2016</p>
<p>The value of patient and public engagement in shaping primary care in Barnet</p>	<ul style="list-style-type: none"> • Working with Barnet Health Watch to establish service user priorities • Working with patient participation groups to shape primary care services • Engaging children and young people in shaping primary care need • Improving information flows to support patients to both challenge and compliment services they receive and how this is used by the CCG and service users to improve care 	<p>Initial content drafted</p> <p>Compliments and complaints process included at the request of November H&WBB</p>	<p>Delivery: further content to be included from active engagement with PPGs via January Health Watch Primary Care Committee</p> <p>11th January 2016 to complete section once all PPGs have had the opportunity to comment end February/early March</p>

<p>Supporting and developing the primary care workforce</p>	<ul style="list-style-type: none"> • Effective engagement with primary care teams • Assessing the current workforce challenges and opportunities • Delivering primary care at scale - supporting practice federative network development • Exploring new models of care between primary care and wider service providers • Multidisciplinary team working – the value of integrated care • GP and practice nurse recruitment and retention and the importance of capacity planning • Primary care workforce education and the role of CEPN (Clinical Education Professional Network) 	<p>Initial content completed</p>	<p>Delivery: More information and feedback required from constituent GP practices in respect of recruitment and retention and educational priorities.</p> <p>Practice Nurse feedback from event on 28 January 2016 to add to section content</p> <p>GP membership session planned for end February 2016.</p>
<p>Developing the primary care infrastructure to enable change</p>	<ul style="list-style-type: none"> • Primary care estate • Information technology – developing the digital roadmap • Delivering shared patient records and systems to enable seamless care between service providers 	<p>Content completed</p> <p>Content evolving</p>	<p>Delivery - Working with the GP IT team to ensure the ambitions of the digital roadmap and development of the shared care record is captured</p> <p>Meeting first week January 2016 for final drafting end January 2016 to ensure new legislative</p>

			timescales are included.
Governance priorities for primary care	<ul style="list-style-type: none"> • Demonstrating how conflicts of interest will be managed when investing in primary care • Developing market testing and robust procurement processes to enable patient choice 	Content completed	
Conclusion	<ul style="list-style-type: none"> • Final summary • Mobilising the strategy • Next steps 	Initial content drafted – content continues to evolve as new information is captured	Delivery - End February 2016
Appendices	<ul style="list-style-type: none"> • Contributors to the strategy • Definition of Terms 	List of contributors drafted - with additions as the engagement work continues Definition of terms and acronyms to support navigation of the document	Delivery – End February 2016